

Scottish Borders HSCP IJB Audit Committee Financial Performance Management Period 7

To 31 October 2023

20 September 2023



Scottish Borders
Health and Social Care
PARTNERSHIP

<i>Total Delegated Functions</i>	Base Budget £'000	Revised Budget £'000	Actual To Date £'000	Projected Outturn £'000	Outturn Variance £'000
Joint Learning Disability Service	24,147	26,015	14,026	27,359	(1,344)
Joint Mental Health Service	21,323	26,433	14,282	26,354	79
Joint Alcohol and Drug Service	431	856	672	856	0
Older People Service	24,735	16,776	1,433	16,776	0
Physical Disability Service	2,698	3,202	1,815	3,202	0
Prescribing	23,432	25,839	15,998	27,969	(2,130)
Generic Services	56,284	64,764	36,714	64,231	533
Independent Contractors	31,480	35,478	21,731	35,678	(200)
Adult Social Care	16,341	16,927	10,290	17,816	(889)
Unidentified Savings	(4,333)	(3,442)	0	0	(3,442)
	196,538	212,848	116,961	220,241	(7,393)

<i>Delegated Social Care Functions</i>	Base Budget £'000	Revised Budget £'000	Actual To Date £'000	Projected Outturn £'000	Outturn Variance £'000
Joint Learning Disability Service	20,404	21,791	10,531	21,791	0
Joint Mental Health Service	2,178	2,262	1,105	2,262	0
Joint Alcohol and Drug Service	0	0	0	0	0
Older People Service	24,735	16,776	1,433	16,776	0
Physical Disability Service	2,698	3,202	1,815	3,202	0
Prescribing	0	0	0	0	0
Generic Services	8,639	9,203	3,561	9,203	0
Independent Contractors	0	0	0	0	0
Adult Social Care	16,341	16,927	10,290	17,816	(889)
Unidentified Savings	0	0	0	0	0
	74,995	70,161	28,735	71,050	(889)

Delegated Social Care Functions

- Learning Disability Services forecasting a balanced position for 23-24 although increasing client specific care costs showing a pressure of c. £0.300m which can be addressed by savings elsewhere in the service on a temporary basis for 23-24. There is a risk that the upward trend in Learning Disability costs will result in a budget pressure in 2024-25. Ongoing fortnightly resource panel meetings in place to scrutinise new or increases to care packages.*
- Pressure of £0.496m in Adult Social Care reported at September month end has increased by £0.393m at the end of October resulting from further increases to overtime and agency staff cost projections as well as leased vehicle pressure amounting to £0.240m which is currently is being investigated. It is anticipated an element of the pressure can be met from a mix of residual temporary and recurring 2023-24 Scottish Government additional funding. Work is also ongoing to look at the creation of or increase to Relief Staff and Overtime budgets as well as a review of staff rostering in care homes and homecare services in order to reduce the reliance on agency costs.*

<i>Delegated Healthcare Functions</i>	Base Budget £'000	Revised Budget £'000	Actual To Date £'000	Projected Outturn £'000	Outturn Variance £'000
Joint Learning Disability Service	3,743	4,224	3,495	5,568	(1,344)
Joint Mental Health Service	19,145	24,171	13,177	24,092	79
Joint Alcohol and Drug Service	431	856	672	856	0
Older People Service	0	0	0	0	0
Physical Disability Service	0	0	0	0	0
Prescribing	23,432	25,839	15,998	27,969	(2,130)
Generic Services	47,645	55,561	33,153	55,028	533
Independent Contractors	31,480	35,478	21,731	35,678	(200)
Adult Social Care	0	0	0	0	0
Unidentified Savings	(4,333)	(3,442)	0	0	(3,442)
	121,543	142,687	88,226	149,191	(6,504)

Delegated Healthcare Functions

- *Improved position from M03 by £1.500m.*
- *Learning Disability pressures as a result of increased high-tariff placements which are likely to continue during 2023/24*
- *Mental Health Medical budget pressures (agency and locum and drugs costs) offset by savings in pay due to vacancies across nursing and psychology. Proposed workforce model for Medical staff will have a significant impact on overall cost going forward.*
- *Prescribing pressures due to increased volumes and, in particular, unit costs of key medicines. Reduced forecast cost by c. £0.300m from M03 position previously reported to the IJB.*
- *Generic Services savings in pay due to vacancies within Dental and AHP services offset by additional costs within Vaccinations and Leadership in Care Homes in addition to further pressures within District Nursing, Home First and Out of Hours services. Significant reduction of £0.700m from M03 position due to further vacancies and implementation of increased grip and control.*
- *Forecast pressure in General Medical Services Independent Contractors arising from Duns operating as a 2c practice in addition to other small pressures*
- *Nearly £3.5m of savings remain unidentified at M07 across delegated functions against 2023/24 Financial Plan requirements – Board-set 2% minimum recurring targets have largely been met (£0.700m improved position from M03), but this is significantly short of overall Financial Plan targeted level.*

<i>Set Aside Healthcare Functions</i>	Base Budget £'000	Revised Budget £'000	Actual To Date £'000	Projected Outturn £'000	Outturn Variance £'000
Accident & Emergency	3,630	4,147	3,300	5,990	(1,843)
Medicine of the Elderly	7,032	7,840	4,915	8,759	(919)
Medicine & Long-Term Conditions	18,155	20,890	12,559	21,863	(973)
Unidentified Savings	(944)	(944)	0	0	(944)
	27,873	31,933	20,774	36,612	(4,679)

Healthcare Functions Retained and Set-Aside

- *Similar position to M03.*
- *Accident & Emergency pressures arising from additional nursing and medical staff due to increased activity and the requirement to bed ED overnight. The requirement to bed ED is due to there being insufficient patient flow in the hospital due to the number of delayed patients in the system.*
- *Medicine for the Elderly (DME) is normally funded to function with 48 acute beds. Currently Ward 14 is running at 30 beds and Borders View (Ward 12) is staffed to 24 beds non acute beds and used for delayed patients only. There are also 2 additional beds open in Borders Stroke Unit, therefore DME has been running with 8 additional beds. The main element of the overspend is related to the additional beds but is further increased due to there being maternity leave within DME which has resulted in the use of agency/NHS locums which has come at an additional cost.*
- *As with DME Medical and Longer Term conditions has continuously been running with additional inpatient beds open within the Medical Assessment Unit (MAU). 7 additional beds have been open continuously throughout 23/24 and these require 5.19wte registered staff and 5.19wte healthcare support workers.*
- *The year end projected detailed in this report is currently predicted to be in the region of £3.600m with the return of consultants from maternity leave and the reduction in agency staff to staff the additional beds the year end projection has been revised to £2.900m. This revised projection assumes that the additional beds remain open until 31 March 24. However, the winter surge plan details additional capacity out-with the Acute hospital which may allow closure of the additional capacity towards the end of the financial year. Currently the projection does not reflect this.*
- *Progress on savings continues to be slow with a significant element remaining unidentified.*
- *Savings progress remains slow and there remains a significant balance unidentified.*